

# Crossroads Charter Schools Compensation Philosophy

At Crossroads Charter Schools, we pride ourselves on the talent of our team members and believe in fair pay based on several factors, including external market data, education, and skills. Our compensation philosophy is based on a total rewards strategy where multiple factors make up your total rewards package. We believe each of the following components play a part in making Crossroads a rewarding place to work.

- Base Compensation
- Additional Pay Opportunities
- Stipend Pay Opportunities
- Comprehensive Benefits Package
- Wellness Program
- Paid Time Off
- Culture

We strive to be a competitive employer of choice that attracts and retains top talent in our market who have a voice in our specialized programming and use creativity in their classroom to advance our mission, vision and core values.

#### Our Mission

Crossroads Charter Schools prepare and inspire students to build a better tomorrow by providing an academically rigorous K-12 education in a creative, collaborative, community-focused environment.

### Our Vision

Crossroads Charter Schools will be the premier school system in Kansas City and a destination for other educators seeking inspiration and best practices. Graduates of Crossroads Charter Schools will be scholarly, culturally literate and service-oriented individuals who will pursue their dreams relentlessly and have a positive impact on their family, their community and the world.

### Core Values

- High Expectations
- Authentic Learning
- Creative Culture
- Educational Equity

### Base Compensation 12-Month Staff Model

Our 12-Month Staff Model of compensation is a banded scale with a range assigned to each position based on their internal equity and external market factors. Placement in the band is based on experience, skills, and individual performance.

Central Office Model							
Range	Min	Mid	Max	Positions			
1	\$32,154	\$36,978	\$41,801	Admin Assistant			
2	\$34,783	\$40,000	\$45,217	Coordinator			
3	\$49,652	\$59,582	\$69,513	Manager			
4	\$60,865	\$76,081	\$91,297	Director/Assistant Principal			
5	\$80,292	\$95 <i>,</i> 750	\$111,645	Principal			
6	\$96,631	\$125,621	\$154,610	C-Suite/Executive			

Movement of an employee in the salary range is reviewed by the compensation committee and based on several factors including, but not limited to, market value of the position, advancement in education level that adds value to the position, and increased job duties or responsibilities. For the 2021-2022 school year a flat increase of 1.1% was given to all 12-month staff members in lieu of a performance measurement tool. The increase will be effective July 2021. Staff will be notified in advance of the effective date. This percentage is the average increase of 10-month staff. Obtaining a Doctorate or Specialist degree qualifies for a salary increase of \$2,250. Salary changes are implemented at the beginning of each fiscal year. A performance measurement tool will be used to determine salary increases at the end of the 2021-2022 school year. Those increases will be effective July 2022.

# Comprehensive Benefits Package

Crossroads Charter Schools is pleased to offer a competitive benefits package for our full-time employees working at least 30 hours per week.

Crossroads Annual Contribution

Medical	~\$6,300
Crossroads offers you the opportunity to enroll in one of three different medical plan options. You may choose the option that works best for you and your family:	
<ul> <li>Spira Care Plan</li> <li>High Deductible Health Plan (HDHP) with HSA</li> <li>Traditional PPO Health Plan</li> </ul>	
We provide coverage for our eligible employees in the Spira Care Plan at <b>no cost to you</b> . The HDHP with HSA and the Traditional PPO Health Plan are available on a cost-sharing basis between you and the school. The school's contribution towards the HDHP and PPO plans will match the amount of the Spira care premium. You may choose to pay the premium to add your eligible dependents.	
Dental Crossroads also offers you the opportunity to enroll in a comprehensive dental plan at <b>not cost</b> to you and you may choose to pay the premium for coverage on your eligible dependents.	\$324
Vision	\$83
Crossroads also offers you the opportunity to enroll in a comprehensive vision plan at <b>no cost</b> to you. You may choose to pay the premium for coverage on your eligible dependents.	, , ,
Health Savings Account (HSA)  If you enroll in the HDHP, the school will also contribute up to \$750 to use toward your out of pocket medical, dental and vision expenses. You can choose to contribute additional pre-tax funds to this account up to the IRS maximum each year.	\$750
Flexible Spending Account (FSA) You also may voluntarily choose to enroll in the Flexible Spending Account where you can set pre-tax funds to pay for medical, dental and vision expenses. If you enroll in the HDHP, you can only use FSA money for eligible dental and vision expenses.	
Basic Life Insurance and Accidental Death & Dismemberment (AD&D)* We provide basic life insurance and AD&D in an amount equal to your annual salary rounded to the next \$1,000 up to \$85,000 at <b>no cost</b> to you. You also have the option to purchase up to an additional \$500,000 for yourself or your spouse and \$10,000 per eligible child.	~\$72
Short-Term Disability You may voluntarily choose to purchase short-term disability insurance which pays a portion of your salary in the event of an injury that prevents you from working or an illness that causes you to miss more than 7 days of work.	
Long Term Disability*  As an eligible employee, Crossroads provides you long-term insurance to pay a portion of your salary in the event of an accident or injury that prevents you from working for more than 90 calendar days.	~\$117
Supplemental Voluntary Insurance Coverages You may choose to purchase voluntary coverages through a group discount for additional short-term disability coverage, accident insurance, critical illness insurance and hospital indemnity.	
Retirement*	
All employees who work a minimum of 25 hours a week must become members of the Retirement System as a condition of employment. Your contributions will be the percentage imposed on the school by the state. Crossroads Charter Schools makes contributions to the general reserve account to pay benefits.	~\$6,600
*Basic Life/AD&D, LTD and Retirement estimates based on average salary of a Crossroads employee  Overall chart and values based on the average value per employee. There may be difference based on options elected  These costs are based on the 20/21 school year. Updated amounts will be available each spring.	~\$14,246

## Paid Time Off

Crossroads Charter Schools also prides itself on the high-quality educational opportunities for our students. This caliber of programming requires more days per contract year and more hours per day than a typical school in our area. We take this extra time and dedication into account when offering opportunities for time off.

Employees are offered the following time off as part of their Total Compensation Package:

12 Month Staff					
Category	Amount	Avg Value Per 12-mo Staff			
Personal Time	66 Hours	\$1,904			
Sick Time	66 Hours	\$1,904			
Holidays	81 Hours	\$2,337			
Vacation Time	135 hours	\$3,895			
Total	348 hours	\$10,040			

<sup>\*</sup>Dollar amounts based on average salary per hour (9 hours per day during the school year and 8 hours per day during summer for a total of 2,310 hours)

## Culture

We believe that work environment is just as important as compensation and benefits. We strive to provide an environment where you can thrive by providing you opportunities to participate in your own growth and development. You not only have a voice in our specialized programming, but your voice is also an integral part of our overall performance model when setting goals and delivering high quality education to students in a way that makes an impact.

Since the work environment is impacted by the relationships with those around you, we're also proud to offer a Culture Committee that hosts voluntary activities throughout the year, such as game nights. The school also celebrates our hard-working staff with various appreciation events including a holiday party and staff breakfasts.

We hope that you will help add value to the culture of Crossroads when you join our team.

# Updating the Plan

In order to keep our Compensation Philosophy plan current, we plan to review the plan annually. This will help us remain competitive and relevant. Each year we will update the plan to adjust for applicable cost of living changes, competitive market fluctuations, and/or competition for talent.

In addition to the annual update to the compensation structure, you will continue to move through the plan with each fiscal year. The most current plan will be posted online.

# Grandfathering

As of the implementation of this plan, any employees over the maximum for their current position will be grandfathered into and frozen at their current salary until the salary structure surpasses their salary.

## Employee Handbook

Details on other policies, benefits and time off such as bereavement and jury duty can be found in the Employee Handbook. Please note this document does not supersede the Employee Handbook which outlines many policies and procedures for the school